



University of Toronto Faculty Association

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**How is UTFA seeking to strengthen the voice of
faculty and librarians at U of T?**

**What are the limits of unilateralism and frozen
policies for governance?**

What alternatives are being explored?

What are your views?

You are Invited to a

Forum on Fair Bargaining

**Update and Open Discussion
for Faculty and Librarians**

**Thursday, October 20, 2011, 3–5pm
Room 1130, Bahen Centre, 40 St. George St.**

**Members of the Bargaining Team, Executive and Council
will attend. We want to hear from you!**

To be followed by a reception at the Faculty Club
41 Willcocks Street